



**Journal of Sustainable Learning
and Development (JSLD)**

An International Open Access Journal, Peer-reviewed & Refereed Journal
An International Scholarly Indexed Journal
www.jslddb.com | editorjslddb@gmail.com

Certificate of Publication

The Board of
Journal of Sustainable Learning and Development
ISSN: 2791-0881 (Print), ISSN: 3079-0565 (Online)
is hereby awarding this certificate to

Dr. Sengottaiyan A

in recognition of the publication of the paper entitled

**Driving Organizational Excellence in Local Governance:
Integrating People, Systems, and Innovation in Wayanad Panchayats**

Published In JSLD (www.jslddb.com) ISSN Approved

Volume 6, Special Issue, February 2026 in connection with the International Conference
held at Vivekananda College of Arts and Sciences for Women (Autonomous), Tamil Nadu, India


CHIEF EDITOR


DEPUTY CHIEF EDITOR



Published by:

Paper ID - S-28



Bangladesh Center for Research and Planning



**Journal of Sustainable Learning
and Development (JSLD)**

An International Open Access Journal, Peer-reviewed & Refereed Journal
An International Scholarly Indexed Journal
www.jsldb.com | editorjsldb@gmail.com

Certificate of Publication

The Board of
Journal of Sustainable Learning and Development
ISSN: 2791-0881 (Print), ISSN: 3079-0565 (Online)
is hereby awarding this certificate to

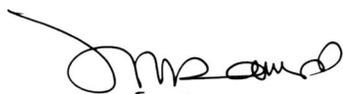
Dr. Jithin Scaria

in recognition of the publication of the paper entitled

**Driving Organizational Excellence in Local Governance:
Integrating People, Systems, and Innovation in Wayanad Panchayats**

Published In JSLD (www.jsldb.com) ISSN Approved

Volume 6, Special Issue, February 2026 in connection with the International Conference
held at Vivekananda College of Arts and Sciences for Women (Autonomous), Tamil Nadu, India


CHIEF EDITOR


DEPUTY CHIEF EDITOR

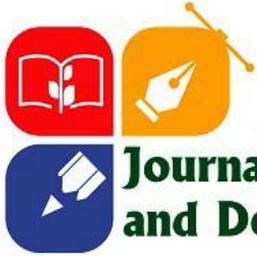


Published by:

Paper ID - S-28



Bangladesh Center for Research and Planning



**Journal of Sustainable Learning
and Development (JSLD)**

An International Open Access Journal, Peer-reviewed & Refereed Journal
An International Scholarly Indexed Journal
www.jsldb.com | editorjsldb@gmail.com

Certificate of Publication

The Board of
Journal of Sustainable Learning and Development
ISSN: 2791-0881 (Print), ISSN: 3079-0565 (Online)
is hereby awarding this certificate to

Dr. Dhanya C Mathai

in recognition of the publication of the paper entitled

**Driving Organizational Excellence in Local Governance:
Integrating People, Systems, and Innovation in Wayanad Panchayats**

Published In JSLD (www.jsldb.com) ISSN Approved

Volume 6, Special Issue, February 2026 in connection with the International Conference
held at Vivekananda College of Arts and Sciences for Women (Autonomous), Tamil Nadu, India


CHIEF EDITOR


DEPUTY CHIEF EDITOR



Published by:

Paper ID - S-28



Bangladesh Center for Research and Planning